



TSU WELCOMES DR. WILLIAM “BILL” KRAUS



The newest member of the Institute of Government faculty at TSU is **Dr. William Kraus**. A native of Cleveland, Ohio, Dr. Kraus has spent most of his life in Southern California, where he completed two Masters Degrees and his Doctorate in Public Administration from the University of Southern California. For more than twenty years, Dr. Kraus served as a City Manager working in five Southern California cities that ranged from 5,000 to 100,000 in population. Dr. Kraus then started his own consulting firm that provided management services to health, community, and professional non-profit organizations. From 1974 to 2003, Dr. Kraus served on the faculty of a number of private and public colleges and universities in Southern California. In 2003, he and his wife Barbara relocated to Nashville to be near their daughter and family.

Since arriving in Nashville four years ago Dr. Kraus has returned to teaching and serves as the City Manager of Oak Hill, one of Davidson County's six satellite cities. When asked what he enjoyed most about being at the Institute of Government, he immediately flashed his trademark grin and stated "Without a doubt I love the enthusiasm and energy of the students, and the camaraderie and support within the faculty." In responding to how he manages both his City Manager and faculty positions, he stated that "it certainly takes balance, but what it offers is a chance to bring the real world into the classroom, and to instill a theoretical framework in city administration." Dr. Kraus added that "serving in city government can be frustrating at times since we have limited resources and we can never be 'all things to all people'; however, there is a great sense of reward in working with our citizens and simply showing them that I am really concerned and willing to listen to their issues." Dr. Kraus is currently an officer with the Middle Tennessee Chapter of the American Society of Public Administration as well as the Tennessee Political Science Association. Dr. Kraus: WELCOME to the Institute of Government! *(Contributed by Curtis Nolen)*

Alumni News

Jennifer Gardner (MPA, 2006) has married and added Tarkington to her name. She is now the community outreach specialist for a non-profit, Tennessee Care Partners Advocacy Line.

Chad Johnson (MPA, 2006) is newly employed as development manager for the Martha O'Bryan Center overseeing their annual fund campaign and marketing/public relations effort. Mr. Johnson commented that Dr. Kraus, the Institute's new career counselor, assisted him in finding this position.

Rachel Freeze (MPA, 2006) is currently the coordinator of the Nashville Wealth Building Alliance (NWBA), a collaboration of partners dedicated to promoting financial stability for low and moderate-income individuals and families in Davidson County. Rachel told TPS that "I choose to use my education and experience to empower others to make better decisions for themselves and their families." For her proposal, Rachel worked with the *Christian Women's Job Corps of Nashville*, which is a non-profit agency serving the working poor. Rachel stated that "the class provided an opportunity for student and professor feedback during the shaping of the proposal and excellent tips on finding foundations, and then guidance in shaping the proposal to fit the interest of the foundation." As a result of her efforts, NWBA was granted the 2006 Samaritan Award by the *Acton Institute*. The Institute reported that they graded the grant proposal as "Excellent" on its grant ScoreCard. For NWBA the grant allowed them to add more direct case managers, increase their job coaching model to include additional participants, and to increase networking contacts with local employers.

HAVE YOU CHECKED OUT OUR SCHOLARSHIP, INTERNSHIP AND CAREER OPPORTUNITIES?

Visit the Institute on the WEB at www.tnstate.edu .

L. THOMPSON RECEIVES NATIONAL APPOINTMENT

Leslie A. Thompson, an MPA student with the Institute, is one of 17 people who recently received two year appointments to serve on a national committee on transportation safety. *Safe Routes to School* (SRTS), a program funded under the five-year transportation bill, was passed in the fall of 2005. The purpose of the program is to provide money to local school systems in all 50 states to help make transportation to and from school as safe as possible. Part of the legislation requires that a task force be formed to prepare for the next transportation bill in terms of the requirements and needs of the SRTS program. Ms. Thompson, who plans to graduate in the summer of 2007, states that “The MPA program has helped me to understand how government entities at different levels interact with each other, and how important intergovernmental planning is in order to ensure the delivery of services for overlapping jurisdictions.” Ms. Thompson is currently a “Bicycle and Pedestrian Transportation Planner” with the Nashville Area Metropolitan Planning Organization.

TPS congratulates Ms. Thompson, and we look forward to future updates on the committee’s progress!

FACULTY NEWS

Dr. Rodney Stanley presented a paper on School Board Effectiveness at the SECoPA Conference in Athens, GA. On September 20, **Dr. Stanley** delivered a special lecture on “Ethical Theoretical Foundations of American Public Sector Services” to the Tennessee Mental Health Cooperative. In March he will present Merit-Based Paper at AEFA Conference in Baltimore, MD and in April a paper with Joy Clay on Casino Gaming Among Native American Reservation in Arizona at WSSA in Calgary Alberta, Canada.

Dr. Arie Halachmi’s chapter, “Performance Measurement: Test the Water Before You Dive In” will appear in the ninth edition of the Annual Edition of Public Policy and Administration edited by Howard Balanoff (Contemporary Learning Series). **Dr. Halachmi** was also selected as a Fellow of the World Academy of Productivity Science in September. The Academy honors those who have committed significant portions of their lives to helping raise the living standards of people across the globe through productivity enhancement. In October, he delivered a paper on governance and accountability to the Second Macau International Conference on Management Challenges in the 21st Century.

In September, **Dr. Anne-Marie Rizzo** and **Mr. Curtis Nolen**, Doctoral Assistant, completed the “Ethics for Lobbyists” manual for the Tennessee Commission on Government Ethics. It is available at www.state.tn.us/sos/tec/forms/manual.pdf.



**Dr. Halachmi at
SECoPA Executive
Council Meeting**

SPRING 2007 COURSE SCHEDULE

Call #	Class	Course Title	Instructor	Time	Day	Rm
12325	PADM6110 80	Statistics for Public Administrators	Rogers	5:00 - 8:00	M	
12988	PADM6130 80	Research Methods In Public Administration	Wilde	5:00 - 8:00	W	
12326	PADM6150 95	Information Technology**	Halachmi	5:00 - 8:00	T	
12327	PADM6190 80	Financial Mgt. For Non-profits Org	Sekwat	5:00 - 8:00	R	
12989	PADM6210 80	Seminar In Public Administration	Robinson	5:00 - 8:00	W	
	PADM6210 80	Seminar In Public Administration	Wilde	5:00 - 8:00	M	
12328	PADM6230 80	Seminar In Public Budgeting	Kraus	5:00 - 8:00	W	
12993	PADM6310 80	Seminar in Organization Theory	Kraus	5:00 - 8:00	F	
12335	PADM6410 80	Seminar In Public Policy Analysis	Rogers	5:00 - 8:00	R	
12337	PADM6500 01	Internship in Public Service*	Kraus	TBA	N/A	
12338	PADM6510 80	Management of Health Agencies	Robinson	5:00 - 8:00	M	
12339	PADM6600 01	Independent Readings In Pub Adm.*	Rizzo	TBA	N/A	
12341	PADM6960 95	Resource Development for Non-Profit Organizations**	Kraus	5:00 - 8:00	T	
12342	PADM6980 95	Strategic Planning & Mgt. Issues for Non-Profits**	Rogers	5:00 - 8:00	T	
12990	PADM7220 80	Seminar In Administrative Management	Halachmi	5:00 - 8:00	M	
12991	PADM7140 80	Seminar In Quantitative Techniques for PA	Stanley	5:00 - 8:00	T	
12345	PADM8110 01	Dissertation Research*	Rizzo	TBA	N/A	
12346	PADM8110 02	Dissertation Research *	Stanley	TBA	N/A	
12992	PADM8110 03	Dissertation Research *	Sekwat	TBA	N/A	
12347	PADM8110 35	Dissertation Research (continued)*	Stanley	TBA	N/A	
		Spring Weekend, Off Campus & On-Line Courses				
12994	PADM 6430 80	Seminar In Contemporary Public Policies	Robinson	8:00 - 2:10	S	
12336	PADM 6490 95	Seminar In Politics of Administration	Halachmi	8:00 - 2:10	U	
XXXX	PRST 1010	Leadership In Organizations (MPS Program)	Stanley	TBA	R	
13041	AGSC 6510 98	Advanced Geospatial Information Systems	Harrison	TBA	TBA	
13040	AGSC 6510 98	Advanced Global Positioning Systems	Harrison	TBA	TBA	

*Course requires advance approval of instructor.

**These hybrid courses are offered 1 week on campus, 1 week online. Students can enroll in both.

Information Session

Professor Robert Harrison
will discuss Applied Geospatial Information Systems electives
available to PA students spring term
and answer your questions

Tuesday, January 9th 5:00 to 6:00 PM at
Avon Williams Campus (room TBA)

These courses will be offered fully on line; no prerequisites needed:

*** AGSC 6510 Advanced Geospatial Information Systems**

Section 98 Call number: 13041

*** AGSC 6560 Advanced Global Positioning Systems**

Section 98 Call number: 13040

A full six-course Graduate Certificate is available for those choosing a specialization in AGIS.

TENTATIVE SUMMER SCHEDULE (subject to change)

Call #	Class	Course Title	Instructor	Time	Day	Rm
		Summer Session I (June 4-July 6, 2007)				
TBA	PADM 6110 80	Statistics for Public Administrators	Rogers	5:00 - 8:50	T-Th	TBA
TBA	PADM 6150 95	Information Technology**	Halachmi	5:00 - 8:50	M-W	TBA
TBA	PADM 8110 01	Dissertation Research*	TBA	TBA	TBA	TBA
TBA	PADM 6600 10	Independent Readings in Public Adm.*	Stanley	TBA	TBA	TBA
		Summer Session II (July 9-August 10, 2007)				
TBA	PADM 6190 80	Financial Mgt. for Health & Nonprofit Organizations	Robinson	5:00-8:55	M-W	TBA
TBA	PADM 6210 80	Seminar in Public Administration	Wilde	5:00-8:55	T-TH	TBA
TBA	PADM 8110 02	Dissertation Research*	Stanley	TBA	TBA	TBA
TBA	PADM 6600 30	Independent Readings in Public Adm.*	Stanley	TBA	TBA	TBA
		All Summer Session (June 4-August 10, 2007)				
TBA	PADM 6440 80	Seminar In Urban Administration	Kraus	5:00-8:55	W	TBA
TBA	PADM 6500 10	Internship in Public Administration*	Kraus	TBA	TBA	TBA
TBA	PADM 6600 10	Independent Readings in Public Adm.*	Stanley	TBA	TBA	TBA
TBA	PADM 8110 35	Dissertation Research*	Stanley	TBA	TBA	TBA

STUDENTS CASH IN ON COURSE PROJECTS

Students in **Dr. Bruce Rogers'** class on *Resource Development for Non-Profit Organizations* have found that they have been able to get more than just a grade and increased knowledge as a result of completing the class. For part of the course requirements, Dr. Rogers has the students complete a "grant proposal" that addresses a real need for a non-profit agency or organization. Following completion of the course, five TSU students have recently been successful in submitting their proposals, and actually having grant money awarded as a result of their efforts. TPS had an opportunity to recently visit with two of the successful students, and we would like to share their experiences.

Pam Gilchrist works as a Statistical Analyst Supervisor for the Tennessee Department of Health. She guides the work of the Facilities Unit in the Health Statistics Section of Policy, Planning and Assessment. She has been in the PhD program at the Institute since 2005. Pam took the class in the Spring of 2005, and said "I became familiar with grant writing strategies and methods, as well as other types of fund-raising for non-profit organizations." Pam had previously done volunteer work with the Mid-South Chapter of the Lupus Foundation of America, and thus knew of some of the needs of the agency. Pam contacted the agency director and submitted a grant proposal to the *Technology Grants Program* of the *Frist Foundation*. The purpose of the program is to assist non-profit organizations in pursuing their missions more efficiently through the acquisition and effective use of new technology. The proposal was successful in obtaining \$2,000 to buy a desktop computer and color laser printer for office administration and in-house printing capabilities. (Contributed by *Curtis Nolen*)

PI ALPHA ALPHA

Pi Alpha Alpha is the honor society for the Institute of Government's MPA program. Specifically, it is the national graduate honor society recognizing outstanding service in public administration. As such, membership in this organization is reserved exclusively for public administration students.

Typically, only 10% of the student body qualified for membership, which makes it a great achievement to have on one's resume, since honor indicates to a potential employer that not only does the applicant have an MPA, but is also in the top 10% of his or her class.

New members must be invited to participate. The Institute of Government reviews student records each semester. Students who do not currently meet the requirement but think they might in the near future may bring it to the attention of **Dr. Rodney Stanley**, program coordinator at rstanley1@tnstate.edu or 615-963-7249.

Each year, during the third or fourth week of April, Pi Alpha Alpha holds an annual luncheon at the Millennium Maxwell House, honoring new inductees and celebrating Public Service Recognition Week.

FALL 2006 MPA GRADUATES



MPA students graduating on December 16, 2006 were **Kay Fermann, Felton Lewis, Vivian Martin, Onekki Smith,** and **Jason Spain**. Graduation depends on satisfactory completion of remaining coursework and comprehensive exams.

Kay Fermann is employed with the U.S. Forestry Service in Anchorage, Alaska.

Felton Lewis is currently employed with Division of Mental Retardation, where he is responsible for maintaining the investigation database as well as working with perpetrator website. His future plan is to work as a criminal investigator with federal government.

Vivian Martin is currently an Associate Professor at Motlow State Community College. Vivian also holds a JD from St. John's University. In her previous experiences, she worked as a Asst. District Attorney for Criminal Prosecution and public accountant.

Onekki Smith currently works on a contract assignment with the Affiliated Computer Services to ratify TennCare Appeals. As for her plan, she plans to move back to New Orleans and rebuild a Non-Profit Medical Center to help undeveloped communities in East side of the city of New Orleans.

Jason Spain currently works for State of Tennessee as a Legislative Liaison with members of the Tennessee General Assembly in Governor Bredesen's office. His future plans is to continue to be a student and practitioner in the field of Public Administration and to serve the citizens of the State of Tennessee to the best of his ability.

Congratulations to everyone from the Institute of Government faculty and staff!!