



**TENNESSEE STATE UNIVERSITY
BOARD OF TRUSTEES**

FINANCE COMMITTEE	
Thursday, September 10, 2026 12:00 p.m. CT	Tennessee State University Main Campus Farrell Westbrook Complex (The Barn) 3500 John A. Merritt Blvd. Nashville, TN 37209

AGENDA

- I. Call to Order
- II. Roll Call/Declaration of a Quorum
- III. Adoption of Agenda
- IV. Approval of Committee Minutes
 - A. Approval of May 14, 2026, Finance Committee Meeting (Action)
 - B. Approval of June 23, 2026, Finance Committee Meeting (Action)
 - C. Approval of August 13, 2026, Finance Committee Meeting (Action)
- V. Approval of Finance Policies
 - A. Fees and Enrollment Policy (Action)
 - B. Accounts Receivable Collections Policy (Action)
- VI. Master Bridge Plan (Action)
- VII. Real Estate Update
 - A. State of Tennessee Real Estate Process & John C. Tune Airport Property Status Update
 - B. Meharry Medical College Transaction Update
- VIII. University Financial Update

- A. Finance Administration
- B. FY26 Estimated Budget
- C. Enrollment
- D. FY27 Proposed Budget
- E. FY27 Fiscal-Year-To-Date Budget vs Actual
- IX. State MOU Performance Update
 - A. Pro Forma Forecast Update
- X. Athletics Finance & Operations Update
- XI. Report on Institutional Advancement
- XII. Adjournment