

# Curriculum Vitae

**Kenneth Matthew Chilton**  
**Assistant Professor**

## Professional Experience

Tennessee State University (8-2014-present). Assistant Professor. Teach variety of nonprofit management, healthcare and public administration courses. Conduct applied and academic research on economic inequality, nonprofit management and community development.

The Ochs Center for Metropolitan Studies (1/2012-5/2013). President/CEO. Managed all aspects of fee-for-service nonprofit research organization. Responsible for organization's budget, staffing, management, business development, community outreach and research quality. Collaborate with board of directors to run the business-side of the enterprise; solely responsible for writing grants, developing research proposals, implementing research projects, media relations, strengthening partnerships with potential funders, and community education. Currently developing a new 5-year strategic plan.

The University of Tennessee-Chattanooga (8/2012-5/2013). Adjunct Faculty appointment in Department of Sociology, Anthropology and Geography. Taught research methods for majors.

Kentucky Legislative Research Commission (1/2008-12/2011). Director of Research, Office of Education Accountability. Managed 6 person research staff that completed research for the Kentucky General Assembly. Responsibilities included developing detailed study plans, implementing work plans, writing reports, and presenting results to legislators on the attainment of state education goals set out in Kentucky's Education Reform Act of 1991.

University of Louisville (8/2010-12/2010). Adjunct Instructor, Department of Urban and Public Affairs. Taught Economics for Public Affairs in graduate program.

University of North Carolina Charlotte (8/2007 – 12/2007). Lecturer, Coordinator of Community Planning Program, Department of Geography and Earth Sciences. Responsibilities included teaching, advising all graduate planning students, revitalization of regional internship program for undergraduate and graduate students, community networking, and student mentoring.

University of North Carolina Charlotte (8/2002 – 7/2007). Assistant Professor, Department of Geography and Earth Sciences. Taught mix of undergraduate and graduate classes, managed multiple research projects, and served as advisor on numerous theses projects.

Jackson State University, Jackson, Mississippi (8/2000 – 5/2002). Assistant Professor, Department of Urban and Regional Planning.

Schiller International University, Heidelberg, Germany (Spring 2000). Economics instructor.

Industrie Handelskammer Heilbronn (1/99 – 4/2000). Business English Instructor.

University of Louisville (8/97-5/98). Instructor, Departments of Sociology and Political Science. Taught classes in Urban Sociology and Geo-politics.

University of Louisville Center for Environmental Policy and Environment (2/96-5/98). Research Analyst focusing on Brownfields Redevelopment on EPA and HUD grants.

National City Bank (1/94-12/95). Community Reinvestment Act Analyst. Prepared reports for bank examiners on bank's lending activities to underserved populations and geographies.

## **Education**

University of Louisville, Louisville, KY

PhD: Urban & Public Affairs (1999)

Masters of Public Administration

Centre College, Danville, KY

BA: Economics

## **Funded Research & Applied Planning Activities**

The Ochs Center for Metropolitan Studies (2012). The Benwood Foundation (\$50,000). Funding to conduct 2012 edition of the State of the Chattanooga Region Report that includes sections on Demographics, Education and Health Care.

The Ochs Center for Metropolitan Studies (2012). The City of Chattanooga (\$75,000). Awarded grant to conduct a Comprehensive Gang Assessment for the City of Chattanooga using the methodology developed by the Office of Juvenile Justice.

The Ochs Center for Metropolitan Studies (2012). The Southern Environmental Law Center (\$20,000). Contract to critically assess an economic impact assessment study of a proposed interstate project in Jefferson County, Alabama.

The Ochs Center for Metropolitan Studies (2012). The Creative Discovery Museum (\$5,000). Needs assessment and demand analysis for a mixed-income early childcare facility in south Hamilton County, TN.

The Ochs Center for Metropolitan Studies (2012). Project GearUP (\$15,000 annually for 7-years). Evaluate the impacts of Project GearUP on program participants.

The Ochs Center for Metropolitan Studies (2012). Thrive 2055 (\$100,000 over 2 years). Subcontractor on 3-year, 16-county regional planning project. Primarily responsible for regional demographic and human capital research.

The Ochs Center for Metropolitan Studies (2012). Memorial Hospital (\$20,000). Complete a community health needs assessment for Memorial Hospital's service area.

Ken Chilton and David Walters (2007). The United States Environmental Protection Agency, P3: People, Prosperity and the Planet (\$10,000). Multi-disciplinary student team project to develop a Sustainability Overlay District for greyfields redevelopment. Winner of national student competition.

Ken Chilton and David Walters (2007). The Village of Wesley Chapel, NC (\$20,000). Contract to develop long range vision plan for Wesley Chapel managing Community Planning Workshop students. Activities included hosting public forums, administering a community survey, conducting a visual preference survey, performing demographic analysis, completing an environmental & cultural inventory, conducting a GIS capacity analysis, producing alternative development scenario designs, performing a smart growth audit, convening focus groups and compiling full report with planning recommendations.

Ken Chilton (Primary Investigator), Peter Schwarz, and Ken Godwin (10/05 – 5/08). “Verifying the Social, Environmental, and Economic Promise of Brownfield Programs” US Environmental Protection Agency, Brownfields Training, Research, and Technical Assistance Grants and Cooperative Agreements Program, BFRES-04-02 (\$200,000).

Ken Chilton and David Walters (2005). The Village of Mineral Springs, NC (\$10,000). Developed long range vision plan for the town of Mineral Springs. Activities included leading four public hearings, administering written survey, completing a visual survey, compiling an environmental and cultural inventory, performing demographic analysis, conducting a GIS capacity analysis, and compiling full report with planning recommendations.

The Urban Institute (2004), Rowan County Land Use Planning Update. As part of the Community Planning Workshop class, worked with David Walters (UNC Charlotte School of Architecture) to supervise 16 graduate students charged with developing alternative design scenarios to guide future land use in as part of larger planning comprehensive initiative for Rowan County, NC.

Ken Chilton (2004), Recipient of John H. Biggs Faculty Fellows Program sponsored by TIAA-CREF (\$7,000). “Aging in Place: Planning Communities to Promote Quality of Life in Retirement.”

University City Partners (2003). Directed Community Planning Workshop class in development of three design scenarios to guide University City Partners’ efforts to create a town center in a suburban context.

Ken Chilton (2003). Recipient of UNCC Summer Grant: Residential mobility of middle- and upper-income African Americans (\$5,000).

Ken Chilton (2001). Recipient of Mississippi Urban Research Council grant to study the allocation of credit in Jackson, MS low-to-moderate income neighborhoods (\$5,000).

## **Publications & Reports**

Chilton, Ken and Cara Robinson (2015). The Impact of Cultural Barriers on Successful Funding Partnerships. Journal of the Grant Professionals Association, Fall.

Chilton, Ken. 2015). The Unfinished Agenda: Segregation & Exclusion in Chattanooga, TN and The Road Towards Inclusion. Chattanooga NAACP.

<[http://chattanoogaacp.org/documents/NAACP\\_Unfinished\\_Agenda.pdf](http://chattanoogaacp.org/documents/NAACP_Unfinished_Agenda.pdf)>

- “NAACP Calls on Chattanoogaans to Unite in Fight Against Poverty.” Chattanooga Times Free Press, September 16<sup>th</sup>, 2015.
- “NAACP Report on Chattanooga Forgets to Mention Personal Responsibility.” Chattanooga Times Free Press, September 15<sup>th</sup>, 2015. <<http://www.timesfreepress.com/news/opinion/freepress/story/2015/sep/15/unfinished-agenda-starts-home/325133/>>.
- “Blacks Left Behind During Scenic City Renaissance.” Chattanooga Times Free Press. September 15<sup>th</sup>, 2015. <<http://www.timesfreepress.com/news/opinion/times/story/2015/sep/15/citys-legacy-not-renaissance-yet/325139/>>.
- “NAACP Calls for Action in Low Income Neighborhoods.” Bill Mitchell, WDEF.com, September 15<sup>th</sup>, 2015. <[http://www.wdef.com/news/story/NAACP-Calls-For-Action-in-Low-Income-Neighborhoods/YrL\\_dZcYbEiF0xQhDjOELQ.csp](http://www.wdef.com/news/story/NAACP-Calls-For-Action-in-Low-Income-Neighborhoods/YrL_dZcYbEiF0xQhDjOELQ.csp)>.
- “NAACP Report Shows Disparities between Chattanooga Neighborhoods.” Beth Burger, WRCB TV, September 14<sup>th</sup>, 2015. <<http://www.wrcbtv.com/story/30027695/naacp-report-shows-disparities-between-chattanooga-neighborhoods>>.

- The Dream Deferred in Chattanooga. Chattanooga Times Free Press, September 13, 2015 <<http://www.timesfreepress.com/news/opinion/columns/story/2015/sep/13/dream-deferred-chattanooga/324868/>>
- “Report about Black Chattanooga Offers Bleak Picture, Calls for Unified Action.” September 13, 2015. <<http://www.timesfreepress.com/news/local/story/2015/sep/13/city-apart-searing-report-about-black-chattan/324877/>>.

The Ochs Center for Metropolitan Studies. Comprehensive Gang Assessment. Available at: <<http://thefutureisours.net/news/chattanooga-gang-assessment>>

Chilton, Ken (July 1, 2012). Northern Beltline Falls Short on Economic Rewards. The Birmingham News. Available at: <[http://blog.al.com/birmingham-news-commentary/2012/07/view\\_point\\_northern\\_beltline\\_f.html](http://blog.al.com/birmingham-news-commentary/2012/07/view_point_northern_beltline_f.html)>

The Ochs Center for Metropolitan Studies (June 2012). If You Build It, Will They Come? Reassessing the Economic Impacts of the Northern Beltline Project. Available at: <[www.ochscenter.org/documents/NB\\_Report\\_Final\\_0612.pdf](http://www.ochscenter.org/documents/NB_Report_Final_0612.pdf)>

Final Report: Verifying the Social, Environmental, and Economic Promise of Brownfield Programs (2009). Available at <[http://www.epa.gov/brownfields/trta\\_k6/trta\\_report\\_2009.pdf](http://www.epa.gov/brownfields/trta_k6/trta_report_2009.pdf)>

Chilton, Ken (June 4, 2007). Think Globally, Go Green: Common Sense for Sustainable Outcomes. Guest Column, The Charlotte Weekly.

Chilton, Kenneth M., and David Walters (March 2006). Implementing Smart Growth in the Classroom: Community Planning at UNC Charlotte. U.S. EPA: Office of Policy, Economics and Innovation. Refereed selection process, final paper available at: <<http://www.epa.gov/smartgrowth/courses/ChiltonWalters.pdf>>

Chilton, Kenneth M., and David Walters (2006). Mineral Springs Vision Plan: UNC Charlotte Community Planning Analysis. Available at: <<http://www.coa.uncc.edu/ccds/MinSpr.pdf>>

Chilton, Kenneth M. (2004). Greyfields Redevelopment: The New Horizon for Infill and Higher Density Regeneration, Practice Guide #6. Southeast Region Environmental Finance Center, EPA Region IV. Available at <<http://cepm.louisville.edu/publications/publications.htm#PG6>>

Chilton, Kenneth M., and Matthew Dalbey (December 2002). The State of the Jackson Metro Area: A Regional Planning Perspective. Mississippi Economic Review and Outlook, v. 16, no. 2: 22-35. Available at: <<http://www.mississippi.edu/URC/downloads/review/R&ODEC02.pdf>>

Chilton, Kenneth M. 2001. “Community Reinvestment in Jackson: Analysis of Lending Programs from 1997-2000.” Report completed for the Mississippi Urban Research Center.

Chilton, Kenneth M. 1999. Brownfield Redevelopment Processes and Economic Development: A Multiple-Case Study Analysis. Dissertation completed to satisfy the requirements of the PhD program in Urban and Public Affairs, University of Louisville.

Meyer, Peter and Kenneth Chilton (1998). Environmental Insurance for Urban Redevelopment: A Feasibility Study. Washington, DC: U.S. Department of Housing and Urban Development, Office of Policy Development and Research. Available at <[www.huduser.org/publications/pdf/envins.pdf](http://www.huduser.org/publications/pdf/envins.pdf)>

Chilton, Kenneth M. (1998). Kentucky Buys Recycled: An Implementation Manual for a Buy Recycled Program. Manual prepared for Kentucky Natural Resources and Environmental Protection Cabinet. Louisville, KY: Center for Environmental Management, University of Louisville.

Chilton, Kenneth M. (1998). "The Myth of the 'Environmental Problem': Cleanup Costs and Brownfield Redevelopment." *Public Works Management & Policy*, vol. 3, no. 8: 220-230.

## Applied Research

Chilton, Ken (December 20<sup>th</sup>, 2015). Economic Inequality Greatest Challenge to Overcome. Chattanooga Times Free Press.

<<http://www.timesfreepress.com/news/opinion/columns/story/2015/dec/20/chiltoneconomic-inequalitygreatest-challengeo/340966/>>.

Chilton, Ken. (September 26, 2014) "A Critical View on the ALS Ice Bucket Challenge. CyberHood Editorial. <<http://www.thecyberhood.net/documents/projects/IBCEditorial.pdf>>

Chilton, Ken (November 4, 2014). "Patience, Commitment needed for violence reduction process." Chattanooga Times Free Press.

Expert testimony in Southern Environmental Law Center's 2013 Documentary "Beltway Blues." <<http://www.southernenvironment.org/projects/southern-exposure>>.

"The United States of P.T. Barnum. Chattanooga Times Free Press, October 8, 2013.

<<http://www.timesfreepress.com/news/2013/oct/08/suggested-head-one-united-states-of-extremehead/>>.

"Poor Flawed TCAP." Chattanooga Times Free Press, September 15, 2013.

<http://timesfreepress.com/news/2013/sep/15/poor-flawed-tcap/>.

Chilton, Ken (December 9, 2012). Roots of Violence: Low Education Attainment Sows Seeds for Chattanooga Gangs. The Chattanooga Times Free Press. Available at: <<http://ochscenter.org/latestnews.php>>

- Quoted in: "Causeway Challenge to Award \$50,000 for Projects, Ideas Focused on Diversity." <<http://nooga.com/169549/causeway-challenge-to-award-50000-for-projects-ideas-focused-on-diversity/>>.
- Quoted in: "Why VW may not matter." David Cook, Chattanooga Times Free Press, July 16, 2014.
- Quoted in: "Multiplier Effect: Volkswagen investment expected to stimulate economy, but benefits are 'unevenly distributed.'" Chloe Morrison, Nooga.com (July 21, 2014) <<http://nooga.com/167220/multiplier-effect-volkswagen-investment-expected-to-stimulate-economy-but-benefits-are-unevenly-distributed/>>.
- Quoted in: "State of blacks in Chattanooga: 'Inequality is the new normal' professor says." Yolanda Putnam, Chattanooga Times Free Press, January 13, 2015.
- Quoted in: "Inequality 'new normal' only for those satisfied with it." Chattanooga Times Free Press Editorial.
- Quoted in: "The more, the mightier, the black middle class." David Cook, Chattanooga Times Free Press, January 16, 2015.
- Quoted in: "Report: Tennessee, Georgia, and Alabama among states with greatest percentage of low-income students." Tim Omarzu, Chattanooga Times Free Press, January 27, 2015.
- Quoted in: "Hamilton County schools tackle 'learning gap.'" David Carroll, WRCB TV Chattanooga.
- Quoted in: "Working 5 to 9 in Chattanooga." David Cook, Chattanooga Times Free Press, February 27<sup>th</sup>, 2015.

- “Crime in General Declines in Chattanooga, But Shootings Increase. Chattanooga Times Free Press, March 4, 2014.
- <http://www.timesfreepress.com/news/2014/mar/04/crime-declines-in-city/>
- Chattanooga NAACP to Discuss Racial Injustice after George Zimmerman Acquittal. Chattanooga Times Free Press, July 16, 2013.  
<http://smtp.chatterchattanooga.com/news/2013/jul/16/acquittal-raises-racial-concerns/>
- Quoted in Child Obesity Worsens in Tennessee. Chattanooga Times Free Press, March 2014.  
<[http://insurancenewsnet.com/oarticle/2014/03/02/child-obesity-worsens-in-tennessee-a-468021.html#.U3zTV\\_IdUWI](http://insurancenewsnet.com/oarticle/2014/03/02/child-obesity-worsens-in-tennessee-a-468021.html#.U3zTV_IdUWI)>.

## Legislative Publications

Seiler, M. K. Chilton, K. White, A. Alexander, B. Landy, D. Nelson, S. Olds, and P. Young. *Career and College Readiness*. Kentucky Office of Education and Accountability.

Seiler, M., K. White, K. Chilton, A. Alexander, B. Landy, D. Nelson, S. Olds, and P. Young (forthcoming). *Test Security and Threats to Valid Inference-making*. Office of Education Accountability.

Seiler, M., K. Chilton, A. Alexander, B. Landy, D. Nelson, S. Olds, K. White, and P. Young. *An Analysis of Collective Bargaining Agreements in Kentucky School Districts*. Office of Education Accountability.

Seiler, M., B. Landy, K. Chilton, A. Alexander, D. Nelson, K. White, and P. Young. *Teacher Evaluation and Compensation*. Office of Education Accountability.

M. Seiler, D. Nelson, K. Chilton, A. Alexander, B. Landy, K. White, and P. Young. *Low-performing Schools: Challenges and Best Practices*. Office of Education Accountability.

Seiler, M., S. Olds, K. Chilton, P. Young, A. Alexander, B. Landy, D. Nelson, and K. White (forthcoming). *Fund Balance Review*. Office of Education Accountability.

Seiler, M., K. Chilton, B. Landy, D. Nelson, A. Alexander, S. Olds, K. White and P. White (forthcoming). *The Math Study: Teacher Quality, Math Literacy, and Student Performance*. Office of Education Accountability.

Seiler, M., A. Alexander, K. Chilton, B. Landy, D. Nelson, S. Olds, K. White, and P. Young (2011, 2010, 2009, 2008). *Kentucky District Data Profiles*. Office of Education Accountability.

Seiler, M., B. Landy, K. Chilton, A. Alexander, D. Nelson, S. Olds, K. White, and P. Young (2011, 2010, 2009, 2008). *Compendium of State Education Rankings*. Office of Education Accountability.

Seiler, M., K. Chilton, K. White, A. Alexander, D. Nelson, S. Olds, and P. Young (2009). *Leadership Training for Superintendents, School Board Members, Principals, and School-based Decision Making Council Members*. Office of Education Accountability.

Seiler, M., B. Landy, K. Chilton, A. Alexander, D. Nelson, S. Olds, and P. Young (2009). *Review of Education Technology Initiatives*. Office of Education Accountability.

Seiler, M., K. Chilton, D. Nelson, A. Alexander, B. Landy, S. Olds, and P. Young (2008). *Review of Special Education in Kentucky*. Office of Education Accountability.

Seiler, M., K. Chilton, A. Alexander, B. Landy, S. Olds, and P. Young (2009). *Fees, Dues, and Supplies in Kentucky Schools*. Office of Education Accountability.

## **Presentations**

Chilton, Ken. "The Geography of Disorder: The Persistence of 'Rough Places.'" Presented at the Southeastern Division of the American Association of Geographers Annual Conference. Pensacola, FL, November 22-24, 2015.

Chilton, Ken. "Analysis of Chattanooga 'Stop and Talk' Police Field Interviews." Presented at TSU Department of Public Administration's Faculty Research Brownbag Luncheon. March, 2015.

Chilton, Ken and Cara Robinson. "The Impact of Cultural Barriers on Successful Funding Partnerships: A Case Study of SKIP." Social Equity Leadership Conference, Nashville, TN, June 3-5 2015.

Chilton, Ken. Keynote Speaker for MLK Kickoff Day, Unity Group (Chattanooga). "The State of Black Chattanooga." January 15, 2015.

Chilton, Ken. Invited speaker NAACP Chattanooga. Socio-Economic Disparities Affecting Chattanooga's African American Community." March 21, 2015.

Chilton, Ken. Presentation on inequality to The Benwood Foundation's Board, February 28, 2015.

Chilton, Ken and Huili Hao. "Analysis of Chattanooga 'Stop and Talk' Police Field Interviews." Poster presentation at the Southeastern Division of the American Association of Geographers Annual Conference. Athens, GA, November 23-25, 2014.

Chilton, Ken, Owen Furuseth, and Kimberly Triplett. "Who Benefits from European Investment in a Mid-Sized US City? The Bad News from Chattanooga, TN. City Futures Conference 2014, Paris, France (June 18-20, 2014).

Kenneth M. Chilton. Presenter at the Benwood Foundation Strategic Planning Session. Presented data on race, class and poverty in Chattanooga neighborhoods. February 2013.

Kenneth M. Chilton. Panel Discussant at Rotary Club Luncheon. Understanding Crime in Chattanooga. January 2013.

Kenneth M. Chilton. *In the Shadow of the Chattanooga Renaissance: Poverty, Crime and Social Disorder*. Annual Meeting of the Southeast Division of the American Association of Geographers (November 2012).

Kenneth M. Chilton. Explaining Chattanooga's Gang Assessment. Presentation given individually to each of the following groups: Chattanooga City Council; Hamilton County Commission; Chattanooga Urban League; Hamilton County Public School leadership; Chattanooga Times Free Press editorial board.

Kenneth M. Chilton. *Initial Musings: Doom & Gloom?* Keynote speaker for Chattanooga Kiwanis Club (May 2012) and the Hixson Chamber of Commerce (August 2012).

Kenneth M. Chilton. *Stadt Marketing: The Transition from Brown to Green Values in American Cities*. Guest Lecturer at Fachhochschule Pforzheim, Pforzheim, Germany (May 2009).

Kenneth M. Chilton. *Challenges to Rural Planning: Examples from North Carolina*. Annual Meeting of the Southeast Division of the American Association of Geographers (November 2007).

Furuseth, Owen J. and Kenneth M. Chilton, *Remaking Suburbia, Latino Place-Making in a New South City: Charlotte, North Carolina*. Race, Ethnicity, and Place Conference III, San Marcos, TX (November 2006).

Kenneth M. Chilton and Huili Hao. *The Community Impacts of Brownfields Redevelopment in Charlotte, NC*. Annual Meeting of the Association for Public Policy and Analysis, Madison, WI (October 2006).

Kenneth M. Chilton and Owen J. Furuseth. *Housing the Poor: Lessons from a High Growth Metro*. European Urban Research Association Conference, Warsaw, Poland (May 2006).

Kenneth M. Chilton and Huili Hao. *Environmental Stigma? Truth or Fiction?* Annual Meeting of the Urban Affairs Association, Montreal, Canada (April 2006).

Kenneth M. Chilton and Huili Hao. *Environmental Stigma? Impacts of Brownfields Development in Charlotte, NC*. Annual meeting of the American Association of Geographers, Chicago, IL (March 2006).

Kenneth M. Chilton. *Community Impacts of Brownfields Redevelopments in Charlotte, NC*. Global INCEED conference, Charlotte, NC (July 2005).

Kenneth M. Chilton and Jun Wang. *Fitness in Sprawlurbia versus Traditional Neighborhoods: A Study of Charlotte, NC*. American Collegiate Schools of Planning, Portland, OR (October 2004).

Kenneth M. Chilton. *The Social and Environmental Benefits of Brownfields Redevelopment in Charlotte*. EPA Brownfields Conference, St. Louis, MO (September 2004).

Kenneth M. Chilton and Christina West. *Urban Sustainability Paradigms: Brownfields Redevelopment Lessons in a Global Context*. City Futures Conference, Chicago, IL (July 2004).

Kenneth M. Chilton. *Community Reinvestment or Sprawl? Settlement Patterns of Middle- and Upper-income African Americans*. Urban Affairs Association (March 2003).

Kenneth M. Chilton and Matthew Dalbey. *When Institutional Planning Fails: The Case of Jackson, MS*. American Collegiate Schools of Planning (November 2002).

Attended August 2001 Publication Workshop sponsored by the *Journal of the American Planning Association* and the *Journal of Planning Education and Research*.

Kenneth M. Chilton. *Regional Planning & Economic Development: The Challenges of Growth*. Organizer and Moderator of Conference exploring the impact of Nissan on Jackson, MS MSA (May 2001). Participants included planners from New Smyrna, TN (GM Saturn), Tuscaloosa, AL (Mercedes) and Georgetown, KY (Toyota).

Kenneth M. Chilton. *Revitalizing the Community through Brownfields Redevelopment*. City of Jackson, Brownfields Showcase Kick-off Luncheon. Jackson, Mississippi (May 2001).

Kenneth M. Chilton. *Community Reinvestment and Brownfields: The Missing Corporate Link*. Urban Affairs Association. Detroit, Michigan (April 2001).

## **Courses Taught**

- Introduction to Nonprofit Management
- Social Marketing for Nonprofits



- Strategic Planning for Nonprofits
- Resource Development for Nonprofits
- Health Organization Delivery Systems
- Health Policy in the U.S.
- Administrative Management
- Land Use Planning
- Economics for Public Affairs
- Environmental Planning
- Community Planning Workshop
- Housing Policy
- Planning Methods
- Planning Theory & Practice
- Regional Planning
- Research Methods
- Urban Sociology
- Geo-Politics

## **Other Professional Activities**

Tennessee Representative. The Southeastern Division of the American Association of Geographers.

Editorial Board Member, The Cyberhood (<http://www.thecyberhood.net/>).

The International Summer Academy (2005-2008). Developed a 2-week seminar for German adult learners visiting the U.S. that focuses on global business competency, inter-cultural relations, and topical lectures and seminars.